System Engineering Project Management PA/QA

at Osservatorio Astronomico di Trieste



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CSN5

Forum della Ricerca Sperimentale e Tecnologica in INAF

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Activities

OATs is active in management of <u>big projects</u> (around 10 or more Nations, tens of teams, hundreds of persons), which adds <u>complexity</u> in all processes.

- Sys. Eng. System Engineering
 - Requirements capture, traceability and monitoring
 - **Euclid SGS**
 - Interface management (incl. OBS and WBS development and monitoring)
 - Euclid SGS
 - Configuration (incl. documentation)
 - Euclid SGS
 - AIV Assembly, Integration and Verification
 - Euclid SGS, FET-HPC ExaNeSt
- PM Project Management
 - Project Ownership and top level management
 - HERMES Technologic Pathfinder (ASI) & Scientific Pathfinder (EC) (payload & sci coord), ESO/ELT: ANDES, ESO/VLT: CUBES, IBIS 2.0, SKA Control SW, Euclid SGS
 - o Project control: costs, risks, reviews
 - Euclid SGS
 - Agile team management in big projects:
 - SKA Control SW
- PA/QA Project Management & Product Assurance / Quality Assurance
 - PA/QA processes management, incl. product maturity metrication
 - Euclid SGS

















<u>Expertise</u>

- Sys. Eng. System Engineering
 - Requirements capture, traceability and monitoring
 - Traceability tools: requirements products validation activities
 - Interface management
 - OBS and WBS development and monitoring
 - System Design
 - Product Tree design and maintenance
 - Configuration (incl. documentation)
 - ECSS standard tailoring for both project-level and component-level documentation set-up
 - AIV Assembly, Integration and Verification
 - for SW products in distributed infrastructures
 - vertical integration in a big high performance (exa-scale) computation platform (patterns interfaces verif.)
- PM Project Management
 - Project Ownership and top level management
 - Staff & WBS management and phases monitoring
 - o Project control: costs, risks, reviews
 - Risks assessment and monitoring
 - Expense reports for funding agencies
 - Participation in formal reviews (ESA, ASI)
 - Agile team management in big projects:
 - Country level Scrum Master
 - SAFe (Scaled Agile Framework) certified staff (by Scaled Agile Inc.) +
 - + Backup Release train Engineer: Observation M&C Agile Release Train
- PA/QA Project Management & Product Assurance / Quality Assurance
 - PA/QA processes management, incl. product maturity metrication
 - Metrics definition and automatic computation (documents, code inspection tools output)
 - Standardized reporting documents for managers and customers















Forum della Ricerca Sperimentale e Tecnologica in INAF - 2022 System Engineering, Project Management, PA/QA at OATs



Valentina ALBERTI SKA, ESO/ELT ANDES, ESO/VLT CUBES, IBIS 2.0



Veronica BALDINI conf. manager at ESO/ELT: ANDES

















PM at ESO/VLT CUBES, PM at IBIS 2.0, ESO/ELT ANDES



Paolo DI MARCANTONIO PM at ESO/ELT: ANDES, ESO/VLT CUBES, IBIS 2.0



Fabrizio FIORE PM at HERMES Tech. Pathfinder (ASI), PM at HERMES Sci. Pathfinder (EC)



Marco FRAILIS SDC manager at Euclid SGS



Giuliano TAFFONI integration co-mgr at ExaNeSt



Claudio VUERLI PA/QA manager at Euclid SGS



Andrea ZACCHEI PM at Euclid SGS







Cooperation with other INAF institutes

on Sys. Eng., PM & PA/QA (many more on sci and tech)

	SKA	ESO / ELT ANDES	ESO / VLT CUBES	IBIS 2.0	HERMES / SP	HERMES / TP	Euclid SGS	ExaNeSt
Teramo OAAbruzzo	Х							
Firenze OAArcetri	Х	Х						
Bologna OAS	Х	Х			Х	Х		
Padova OAPd		Х	Х					
Milano OABrera		Х	Х	Х	Х	Х		
Capodimonte OAC			Х	Х			Х	
Roma OAR				Х				
Catania OACt				Х				
Milano IASF							Х	
Roma IAPS							Х	
Torino OATo							Х	

















- How to let our colleagues understand the **importance** of these roles, since
 - Since such roles are **mandatory** in all projects nowadays
 - Since their activity is **useful** when their results are used (and understood)
 - But we do not get prepared about it in our **education** systems
- **How to acquire** the needed **proficiency** in Project management, PA/QA, requirements+validation management, team management etc.?
- May it be worth having an **INAF office** (possibly distributed across Institutes) whose aim is to **help in initialising** these **processes** in new projects (or in project that need to initialise them while already in progress)?
 - OM could mention the help received from the ESA PA/QA team at the start of the Euclid SGS (2011)